



47TH ASECAP STUDY & INFORMATION DAYS

Infrastructure Insurance: The Road to Financially Sustainable Risk Management

Costa Navarino, Messinia, Greece 29-31 May 2019

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Nikolaos Gavrilis CEO





Leading Independent Broker in Construction Insurance

Motorway Projects:

- Attiki Odos (Construction & Operation)
- Moreas Motorway (Construction & Operation)
- Aegean Motorway (Operation)
- **Demir Kapija Smokvica** (Construction)
- E-75 & E-80 (Construction)
- Sebes Turda Motorway (Construction)







A long series of big claims

Recent natural and man-made catastrophes: 165 billion USD – Insured 85 billion USD

- Ituango Dam collapse 1.8 billion USD May 2018
- Eberhard Windstorm 1.7 billion USD March 2019
- Hurricane Michael 11 billion USD
- California wildfires

- ➤ Insurers refuse to write new business in 2019
- Premium increase





Liability exposures

- > Stricter regulations
- ➤ Advanced legal system → Greater awareness

- GDPR Meticulous personal data handling
- Employer's Liability Courts in favor of workers
- Errors and Omissions for Contractors and Operators
- Environmental risks







Decisions for protection

- The cost of Insurance Vs. the cost of Underinsurance → Demand for extensive risk management
- Adapt to new legislation → Cost for internal changes
- The most protected Insureds will pay less for insurance → Loss mitigation mechanism





Additional possible exposures

- Data theft → Cyber Insurance
- Toll stations open in spite of State warnings for adverse weather conditions →
 Professional Indemnity Insurance
- Additional construction Works Defective design → Professional Indemnity Insurance
- Fire, use of chemicals, inadequate drainage system → Pollution Liability Insurance





Insurance as a financial solution

- Risk transfer: A solution to minimize losses
- Financially "predict" the unexpected and prepare for such incidents
- Allocate otherwise large costs more efficiently through accounting periods
- Improve financial results

- > Cost minimization
- ➤ Effective long-term financial allocation





Indicative figures:

Motorway Construction – Period : 5-6 years – Value: 1 billion EUR

- Contractors All Risks policy (C.A.R) Net Premium: 3,500,000 EUR
- Third Party Liability Net Premium: 300,000 EUR
- Possible Losses (based on international experience and data): Collapses Earthquakes Floods etc. : 5% of project value ≈ 50 million EUR

Motorway Operation - Annually Renewable Insurance – Value: 1 billion EUR

- Property All Risks policy (P.A.R) Net Premium: 1,100,000 EUR including Business interruption cover
- Third Party Liability Net Premium: 120,000 EUR
- Additional Policies: Professional Indemnity, Terrorism, Cyber Risks, Environmental Liability, Employer's Liability: 400,000 EUR per annum.
- ➤ Possible Losses from Natural catastrophes Massive Third Party Exposure → Multimillion claims





Insurance is expensive before a claim, but very cheap once it occurs

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Thank you!
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